

#### The MLP Group – The partner for all financial matters

Berenberg & Goldman Sachs Eighth German Corporate Conference, Munich



September 23, 2019

## Agenda

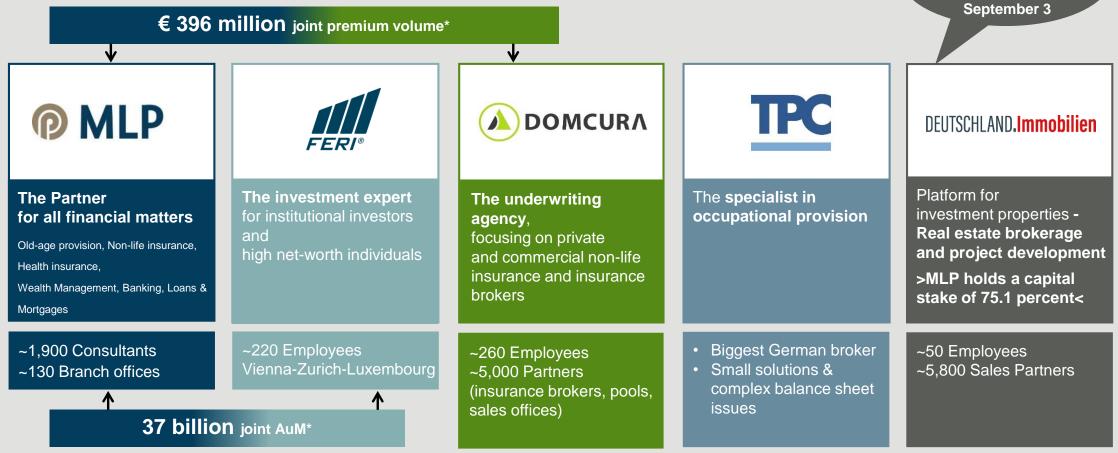
- 1. MLP at a glance
- 2. Strategy
- 3. Business Performance H1 2019
- 4. Outlook



## **MLP Group**

#### 5 Brands – each with outstanding market position

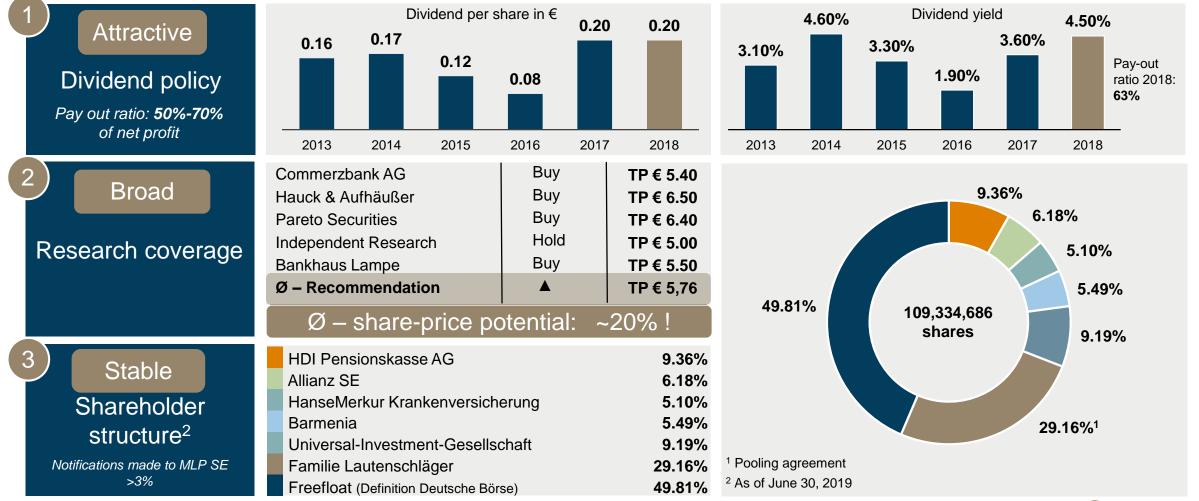
Recent acquisition on 19 March 2019, closing on September 3



\*H1 2019



## MLP Group – Attractive dividend policy & stable shareholder structure

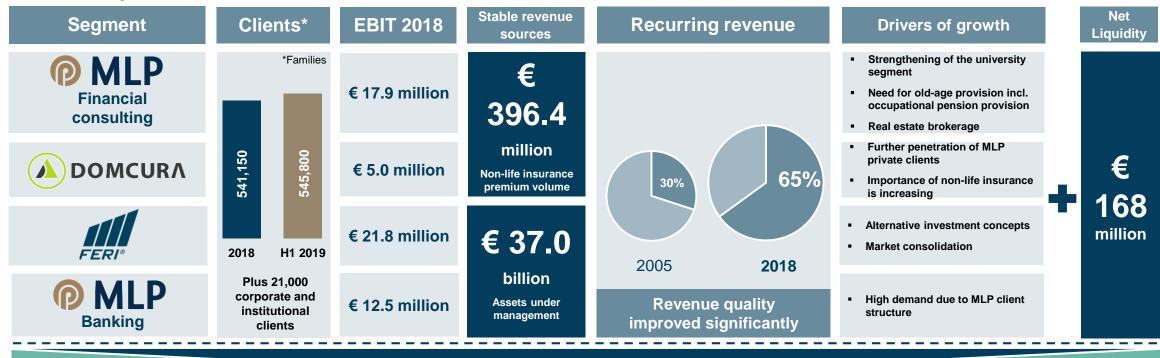


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## MLP Group – Strong substance and high potential

**MLP Group** 



<u>Quality:</u> Stable business with a high proportion of recurring revenue <u>Potential:</u> Growth opportunities in existing business → Positioning and liquidity form a strong basis



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### Strategic agenda

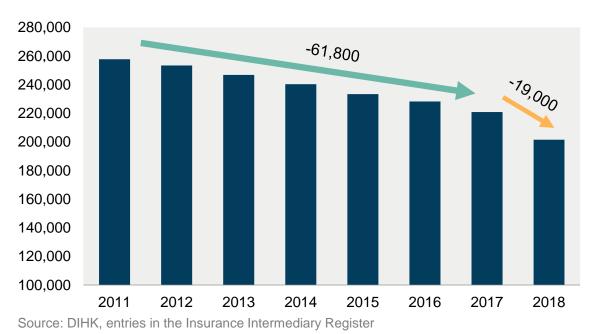
<ul> <li>Strengthening of the university segment in the private client business: through focus on recruiting young consultants and acquiring clients</li> <li>Further broadening of revenue basis: primarily through further expansion of wealth management, non-life insurance and real estate brokerage business</li> <li>Accelerated implementation of digitalisation strategy: in particular extension of digital information and service offers</li> </ul>	Strategic focus	1 Organic growth	2 Inorganic growth	3 Continued cost management
	Implementation	<ul> <li>segment in the private client business: through focus on recruiting young consultants and acquiring clients</li> <li>Further broadening of revenue basis: primarily through further expansion of wealth management, non-life insurance and real estate brokerage business</li> <li>Accelerated implementation of digitalisation strategy: in particular</li> </ul>	acquisitions and is open for	<ul><li>the cost base, which was further structurally reduced in 2016</li><li>Simultaneous investment in future</li></ul>

Making MLP less dependant to short-term market influences and building on profit level already achieved



# Regulation – significant increase in consolidation within the market due to Life Insurance Reform Act (LVRG)

## Accelerated drop in the number of intermediaries operating in the market



Trend is ongoing and has accelerated – MLP to play an active

#### role in consolidation process

## Effects of the Life Insurance Reform Act / Evaluation 2018 – Decision 2019

- Quality of consultancy and portfolio is even more important
- Sale organisations with a high cancellation rate lose trail commissions / Major challenges for pyramid sales organisations

#### • Evaluation of the LVRG in 2018:

- Commission-cap still in discussion. Politics actually develop implementation proposals
- MLP considers restriction on a general basis as not expedient
- In case of a restriction high quality consulting still has to be rewarded – as already proposed by the BaFin



## **Ongoing strengthening of the university segment**

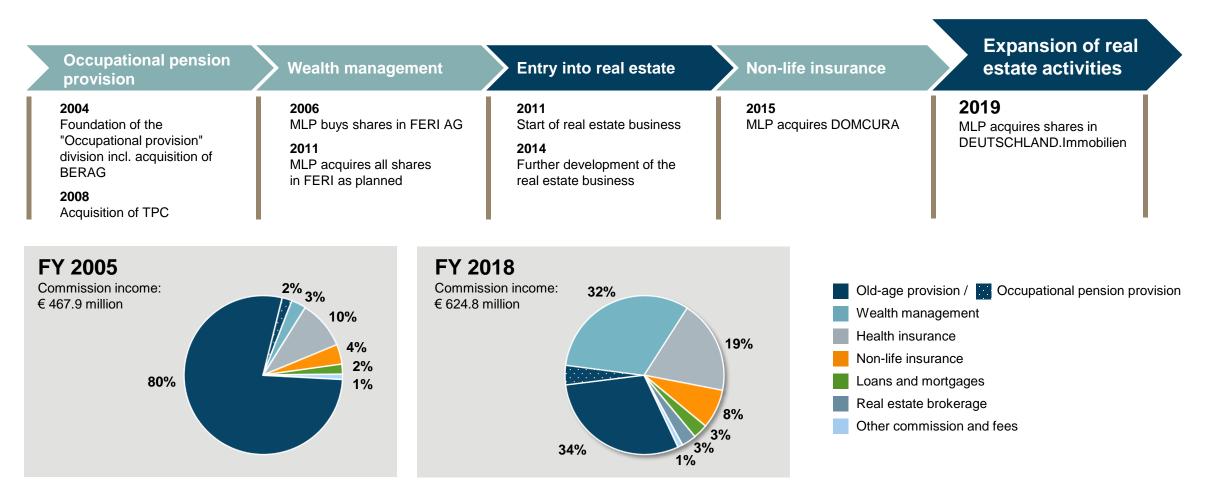
#### Successful development

**Applications** to work as MLP Outlook for 2019: consultants 5 regional **Further** 87 university more than dynamism managers with team leaders anticipated in doubled in sales experience acquired\* hiring of new appointed\* 2018 compared consultants to the previous vear \* H1/2019



## Successful diversification of the revenue basis

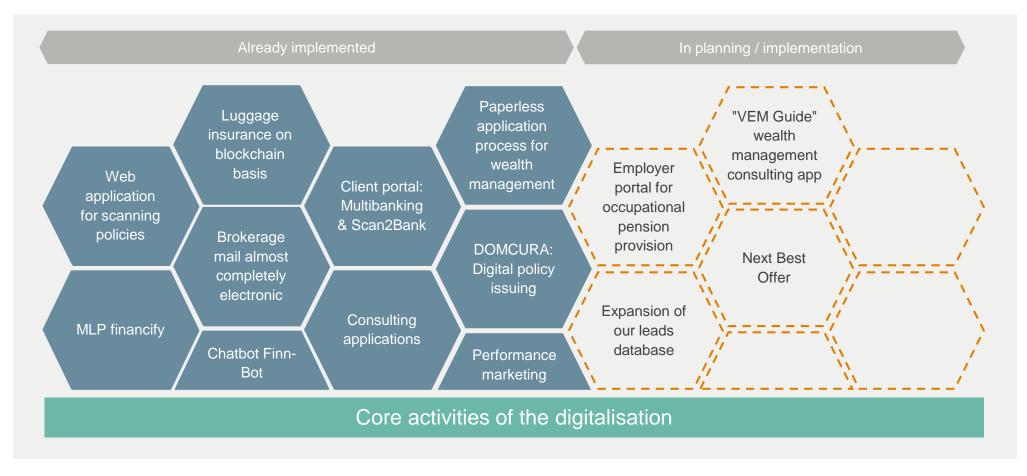
#### Recent acquisition of DEUTSCHLAND.Immobilien to further develop real estate business





## **Consistent implementation of digitalisation strategy**

#### Intelligent combination of face-to-face consulting and digital services





# Digital support increases consulting efficiency and client proximity

#### Expanded online client support by MLP consultants

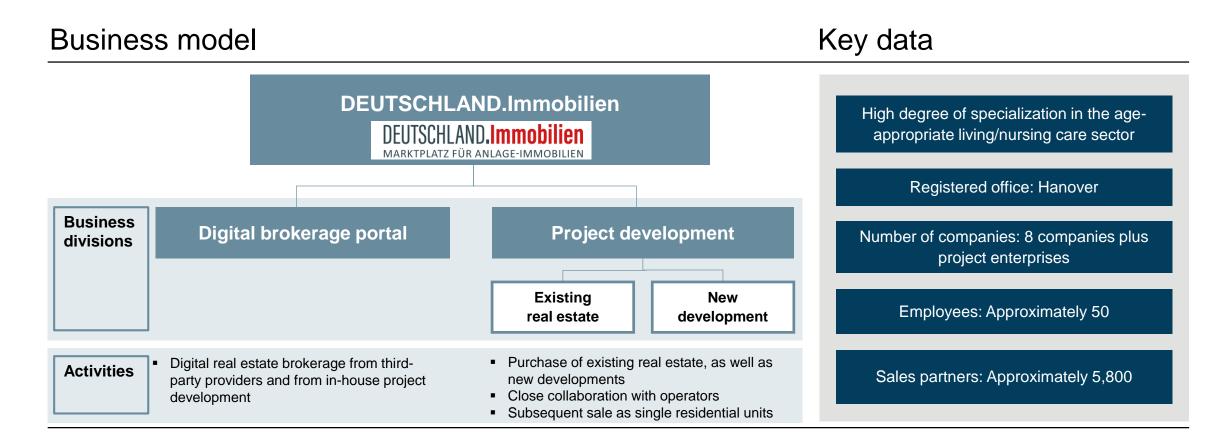






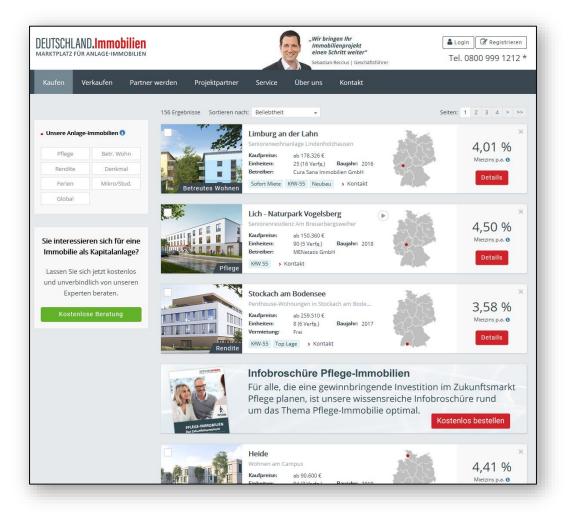
## **Profile of DEUTSCHLAND.Immobilien**

Brokerage and project development in the real estate sector





## **DEUTSCHLAND.Immobilien web portal**



## B2B

- Roughly 5,800 sales partners are registered in the system
- **Brokers can process all steps**, from gathering information, through calculations and reservations, all the way up to the actual sale and commission calculation
- Property developers have complete transparency regarding the sales status of their properties

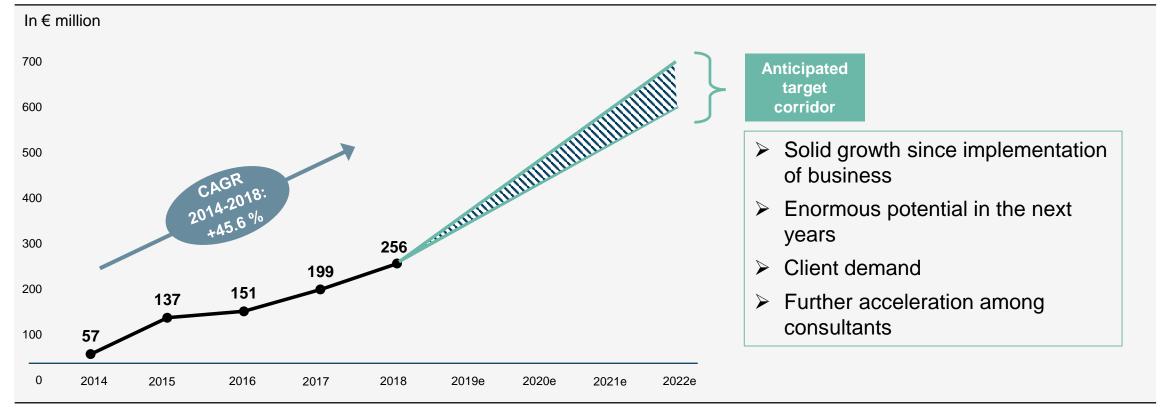
#### B2C

- Several thousand prospective and existing clients are in the system
- Prospective clients are provided with regular information on new products



#### **Enormous potential in real estate brokerage**

#### Real estate volume brokered by MLP consultants





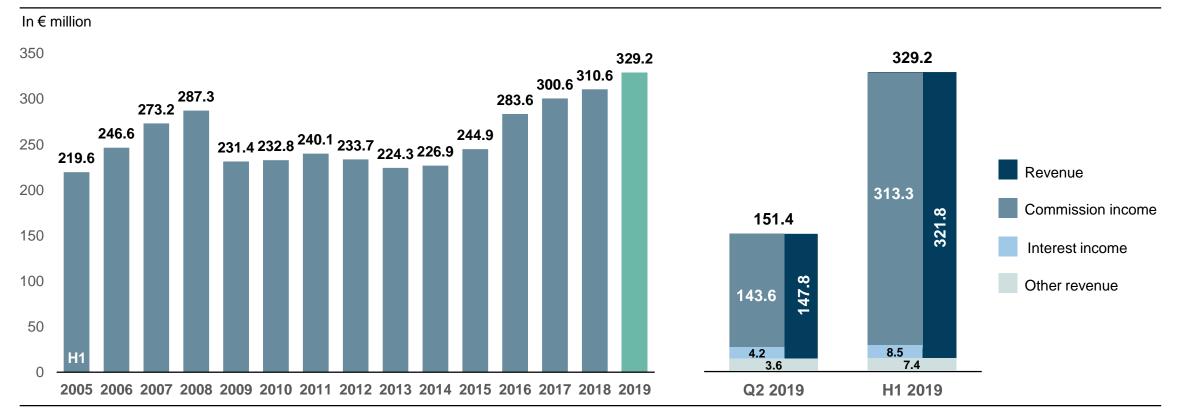
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## H1/2019: Total revenue rose to a new high

#### **Total revenue**

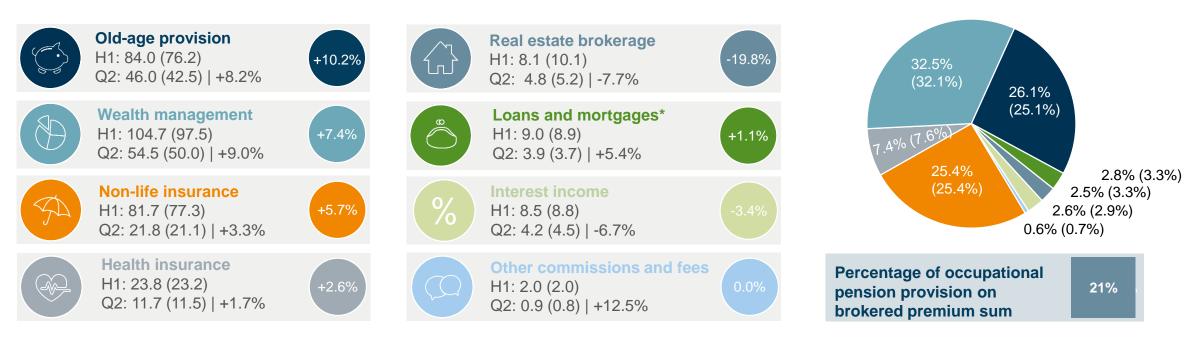




## H1/2019: Growth in virtually all fields of consulting

#### Revenue H1/Q2

In € million



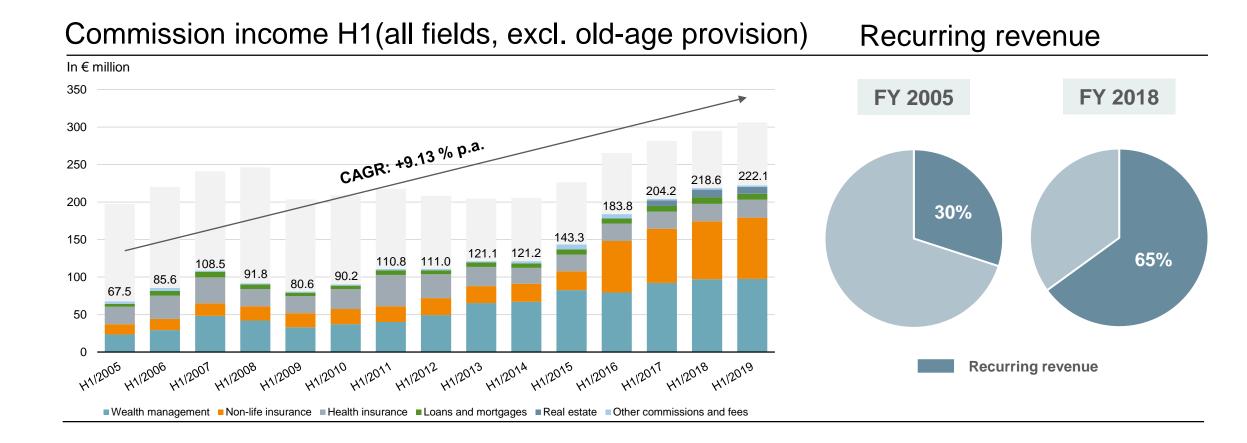
Previous year's values in brackets \* Excluding MLP Hyp

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Revenue breakdown:

## H1/2019: Successful diversification beyond old-age provision



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## H1/2019: EBIT of € 12.2 million generated

#### Income statement

In € million	Q2 2018	Q2 2019	H1 2018	H1 2019
Total revenue	142.7	151.4	310.6	329.2
EBIT	-1.0	-0.3	12.1	12.2
Finance cost	0.0	-0.3	-0.4	-0.6
EBT	-0.9	-0.7	11.7	11.6
Taxes	1.4	0.6	-1.9	-2.6
Net profit	0.5	-0.1	9.8	9.0
EPS in Euro (diluted/basic)	0.00	0.00	0.09	0.08





## H1/2019: Core capital ratio at 18.5 %

#### Balance sheet overview

Assets	In € million	Dec. 31, 2018	June 30, 2019
Intangible assets		155.9	152.7
Property, plant and equipment		78.3	132.8
Financial assets		165.3	178.4
Receivables from clients in the banking busine	SS	761.0	787.2
Receivables from banks in the banking busine	SS	694.2	687.3
Other receivables and assets		158.1	148.3
Cash and cash equivalents		385.9	471.7

#### Liabilities and shareholders' equity

Shareholders' equity	424.8	406.3
Provisions	94.5	85.7
Liabilities due to clients in the banking business	1,638.9	1,797.9
Liabilities due to banks in the banking business	81.6	92.4
Other liabilities	165.8	190.1
Balance sheet total	2,421.0	2,586.4

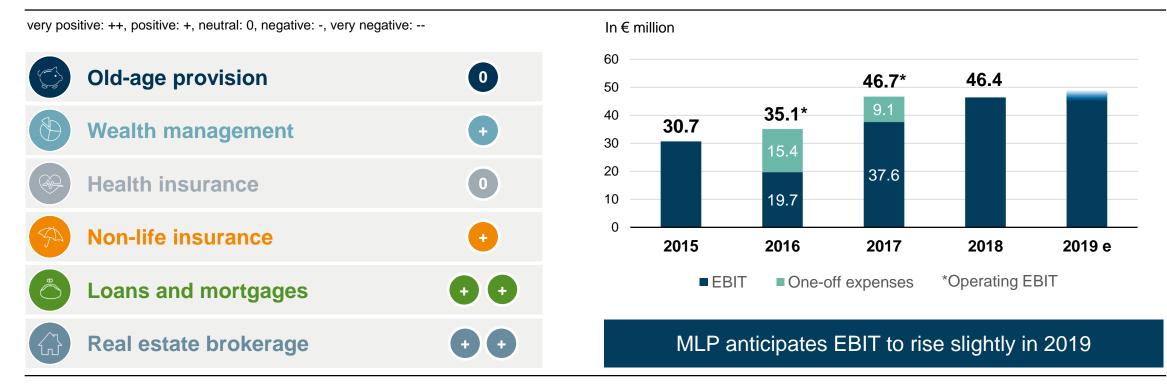
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#### Forecast for the financial year 2019 confirmed

#### Qualitative assessment of revenue development



Earnings performance

#### **MLP**



- Permanent further development successfully advanced in 2018
- Revenue increased substantially in the first six months continued sound basis for the remainder of the financial year
- Implementation of strategic agenda is well underway significant potential within the entire MLP Group
- Further development of the **university segment** is delivering results
- Despite repeated comprehensive investments in the future: Slight increase in EBIT in 2019