

MLP SE – The partner for all financial matters Dr. Uwe Schroeder-Wildberg, CEO

Commerzbank European Conference 2021, USA May 20, 2021

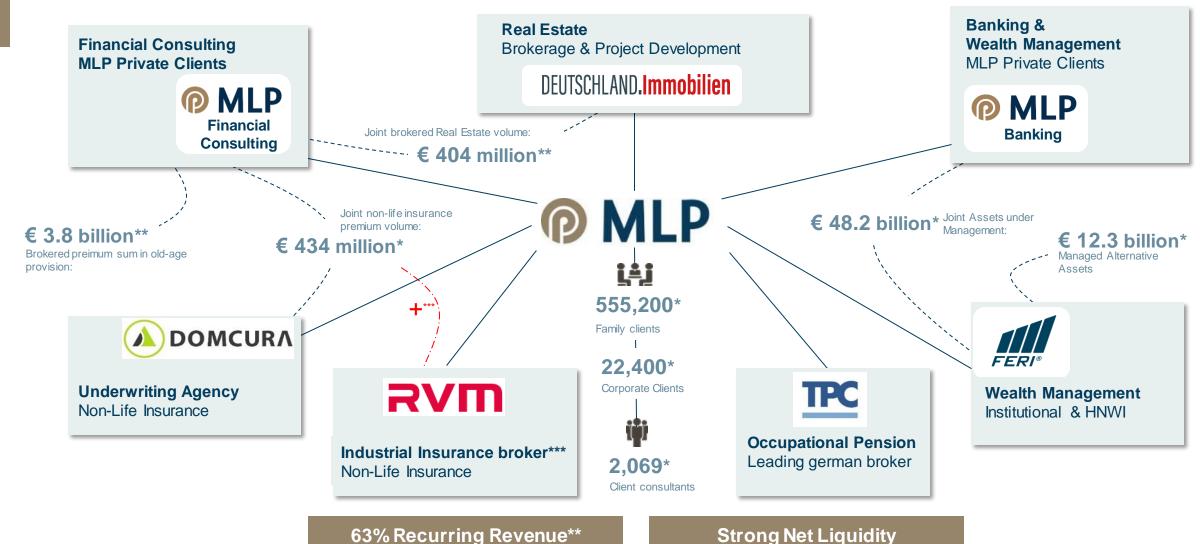


Agenda

- 1. MLP at a glance
- 2. Strategy
- 3. Appendix: Business Performance Q1 2021

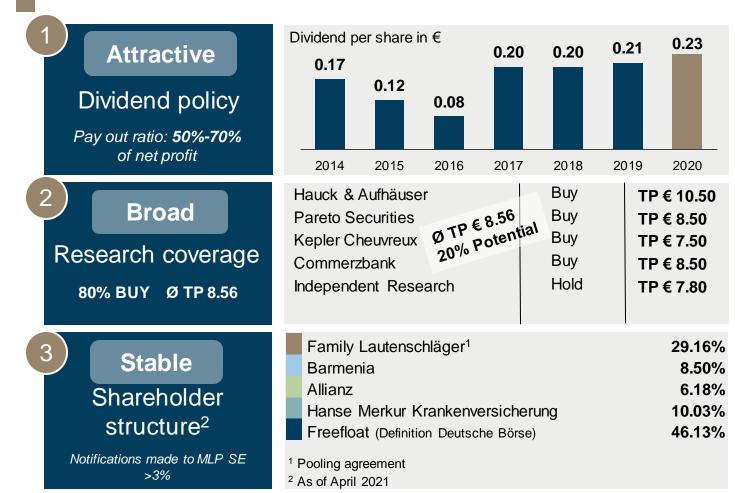


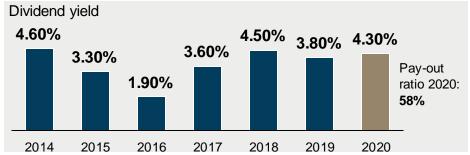
MLP SE: Strong foundation for future growth

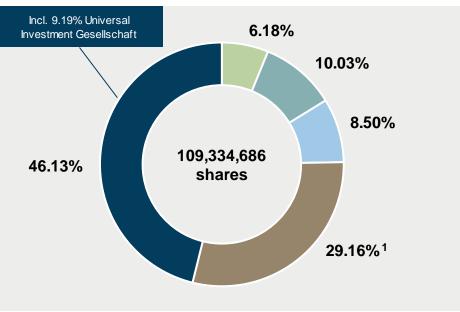


*Q1 2021 / **FY 2020 / ***Consolidation in Q2

MLP SE: Attractive dividend policy & valuation









Sustainable Investment Opportunity – ESG Prime Rating



We stand for **equal opportunities**, **diversity** and the compatibility of work and family.

We combine successful entrepreneurship with **social and community engagement**.

Sustainable action is an essential component of our services and activities.

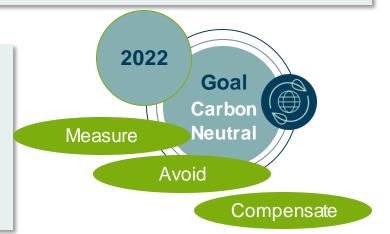
MLP takes ecological and social aspects into account as well as the principles of good corporate governance.

Change to carbon free power supply in 2019

Altered Mobility Concept in 2020

Carbon footprint 2020 compensated (supporting focused SDGs)

Next Step: Carbon Neutral on Group level until 2022





Sustainable Investment Opportunity





FERI is "Signatory" of the UN Principles of Responsible Investing (UN PRI) since 2014

SDGs serve as guideline for all investment and corporate sustainability goals for FERI and its clients

FERI SDG Office as a central competence centre and for steering the internal implementation of the SDG Policy at FERI



https://mlp-se.com/sustainability/



https://www.feri.de/en/investment-consulting/sustainability-sdg-office



Agenda

- 1. MLP at a glance
- 2. Strategy
- 3. Appendix: Business Performance Q1 2021



Targeted diversification of the business model

Occupational pension provision

2004

Foundation of the Occupational Pension Provision division, incl. acquisition of BERAG

2008

Acquisition of TPC

Wealth management

2006

MLP acquires shares in FERI AG

2011

MLP acquires all shares in FERI AG

Start of real estate business

2011

Start of real estate portfolio

2014

Expansion of real estate portfolio

Non-life insurance

2015

MLP takes over DOMCURA

Massive expansion of real estate operations

2019

MLP acquires majority shareholding in DEUTSCHLAND.Immobilien

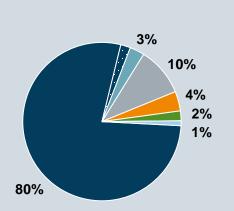
Industrial insurance

2021

MLP acquires industrial insurance broker RVM

FY 2005

Commission income: € 467.9 million



Recurring revenue:

Share of sales revenue



Share of contribution margin I in administration expenses



-



FY 2020

36%

29%

Commission income: € 730.4 million

7%

5% 1%

19%

Recurring revenue:

Share of sales revenue



Share of contribution margin I in administration expenses





RVM: Establishing the broker group at eye level with the top ten

Highly fragmented market*

MLP's "buy and build" strategy

Approximately 10 companies with revenue > € 30 million

 Top 10 companies with significant distance from the overall market RVM Group as significant market member

Approximately 40 companies with revenue of around € 10 to 30 million

Approximately 900 companies with revenue of around € 1 to 10 million

- Broad SME segment with independent, largely owner-managed brokers
- Focus predominantly on specific regions and/or sectors
- Broad coverage through small specialist brokers that are generally very dependent on individuals
- Lower margins due to high fixed costs in the back office, as well as regulatory pressure

RVM / MLP: Developing common potential

- Establishment of the new industrial insurance broker segment
- Collaboration with other parts of the Group

Acquisition of further brokers in the industrial insurance field

- RVM as an established platform
- Further expansion of expertise and networking

Synergies within the new segment and within the MLP ecosystem



^{*} Market assessment by MLP

Profile of DEUTSCHLAND.Immobilien

Brokerage and project development in the real estate sector

Business model

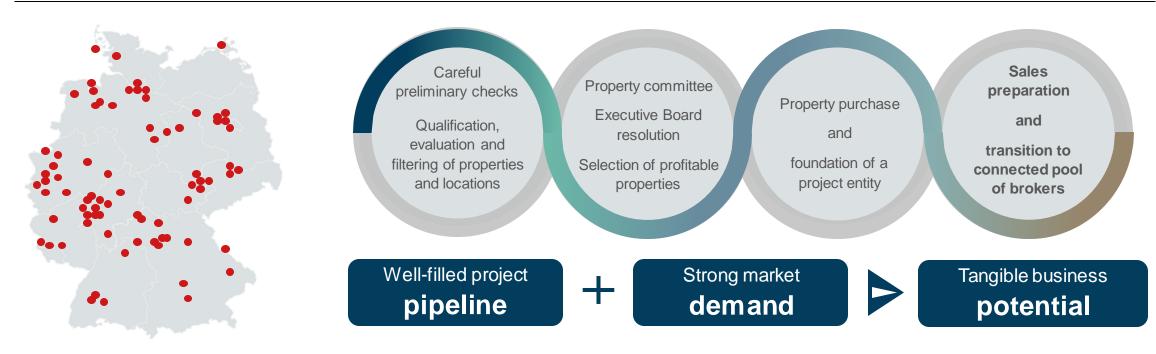




DEUTSCHLAND.Immobilien: Selected project business in growth markets

Project map

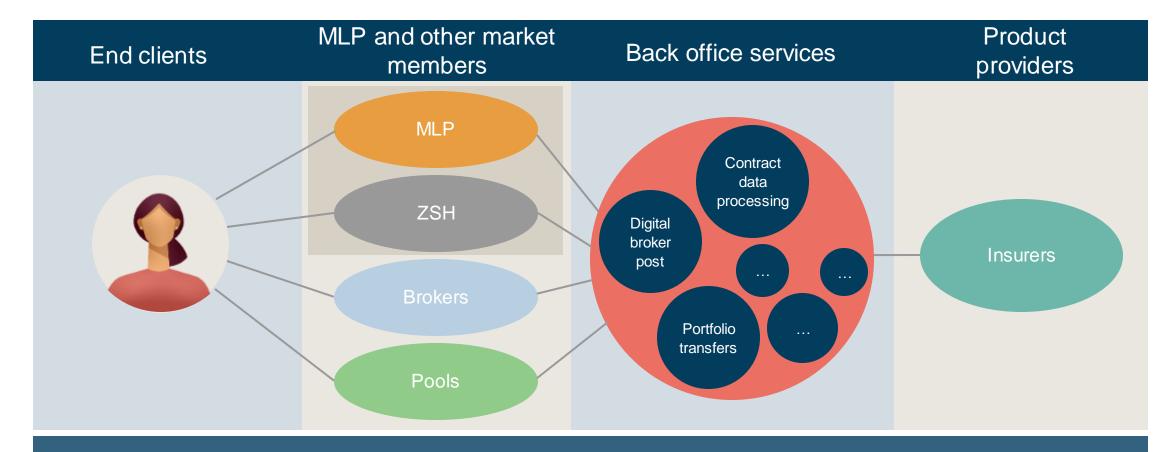
Project development process





Offer planned for back office services

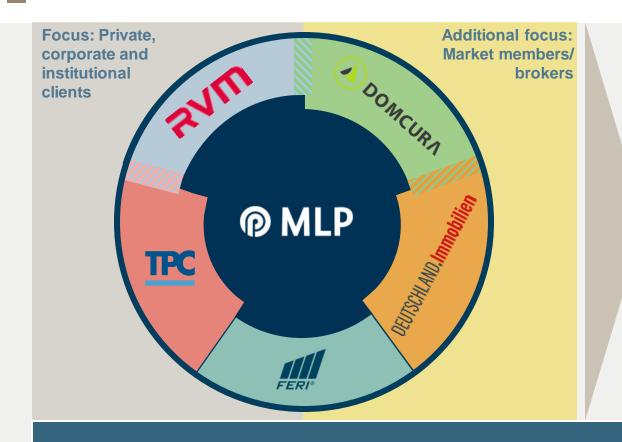
Digital administration



MLP scales infrastructure to be even more proactive as an interface between market members and insurers



Strategic value creation within the MLP Group accelerating



Further added value for MLP's private client business:

- Indirect support through brand and know-how transfer
- Direct support for consulting processes by specialists
- · Processing benefits for consultants and clients

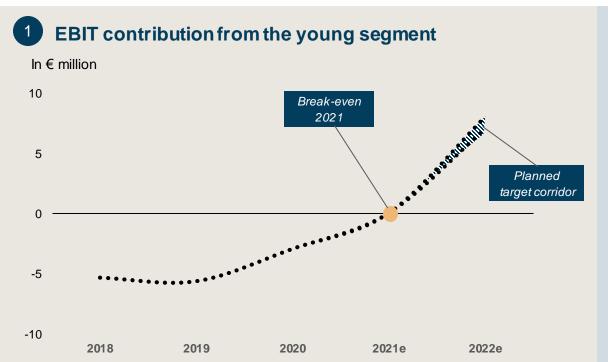
Further added value for Group companies:

- · Increased client base
- · Increased volume
- Economies of scale

Tangible added value based on shared and deeper value creation



An overview of growth areas for 2022





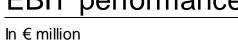
- 2 Growth in sales revenue across various fields of consulting
- Renewed increase in occupational pension provision following negative impacts, above all in the previous year (COVID-19)
- Continuous organic growth in the non-life insurance business

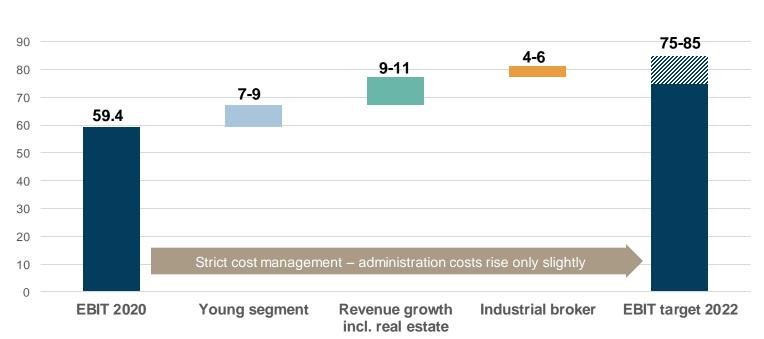
- 4 Project business DEUTSCHLAND.Immobilien
- Significant increase in project volume planned: At least 10 projects p.a. in the pipeline from 2021 onwards



Still EBIT of € 75 to 85 million for 2022 planned

EBIT performance

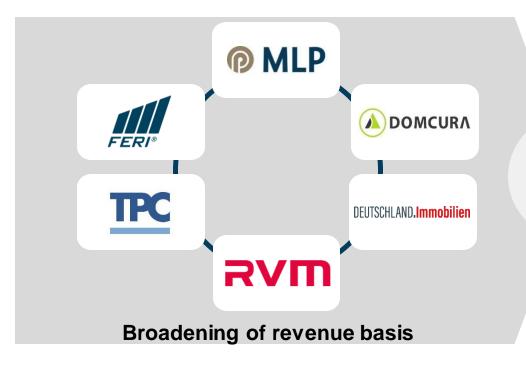




- Planning for 2021 and 2022 anticipates significantly lower performance-linked compensation compared to 2020
- Decline to be more than compensated by growth in other consulting fields - above all real estate



Strategic further development of the MLP Group



Even more intensive collaboration within the MLP Group

2021...

Established as a market-shaping force in the B2B arena



Digitalisation of the Group further progressing





Strategic agenda wrap-up

Continuous growth Growth accelerator thanks to increasing revenue Expansion of young business Wealth management **Project business** Non-life insurance **DEUTSCHLAND.Immobilien** Expansion of real estate Old-age provision brokerage + Ongoing strict cost management + Further acquisitions

Brings MLP to the next level in terms of earnings EBIT performance



Agenda

- 1. MLP at a glance
- 2. Strategy
- 3. Appendix: Business Performance Q1 2021



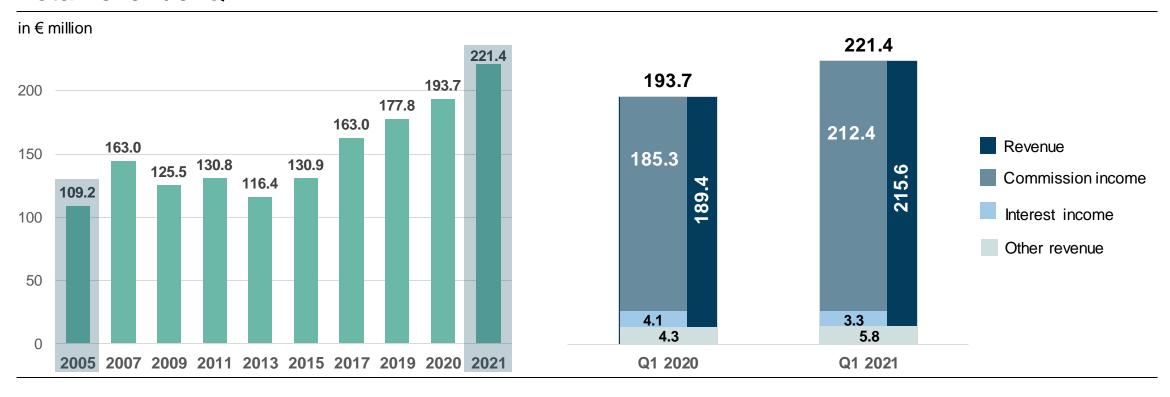
Highlights Q1 2021

- **Total revenue** increase substantially to € 221.4 million (+ 14 %) at the start of the year
- Broad-based growth in all parts of the MLP Group and across virtually all fields of consulting
- Assets under management rise by 13 % from end-2020, reaching a new all-time high of € 48.2 billion
- Significant EBIT growth to € 21.8 million (Q1 2020: € 10.7 million)
- Forecast 2021: EBIT between € 55 and 61 million expected Planning 2022 confirmed:
 EBIT between € 75 and 85 million



Total revenue up by 14 %

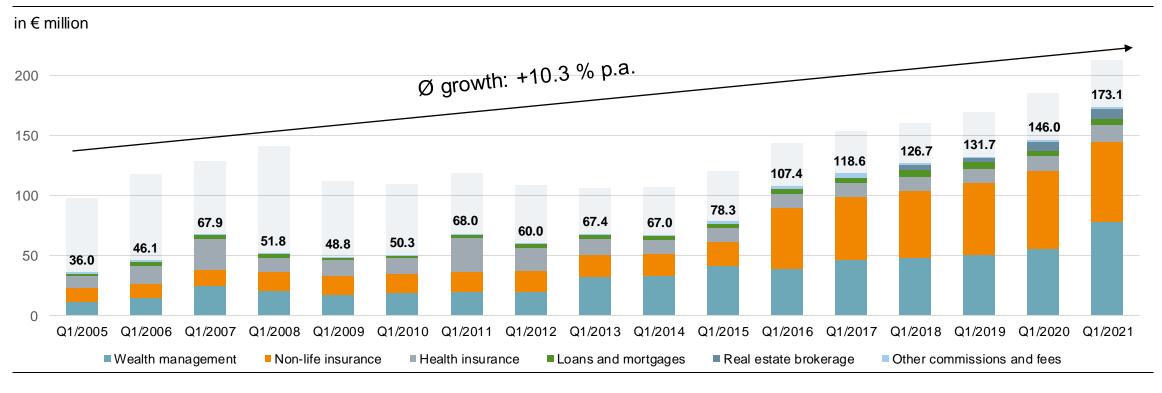
Total revenue Q1





Successful diversification beyond old-age provision

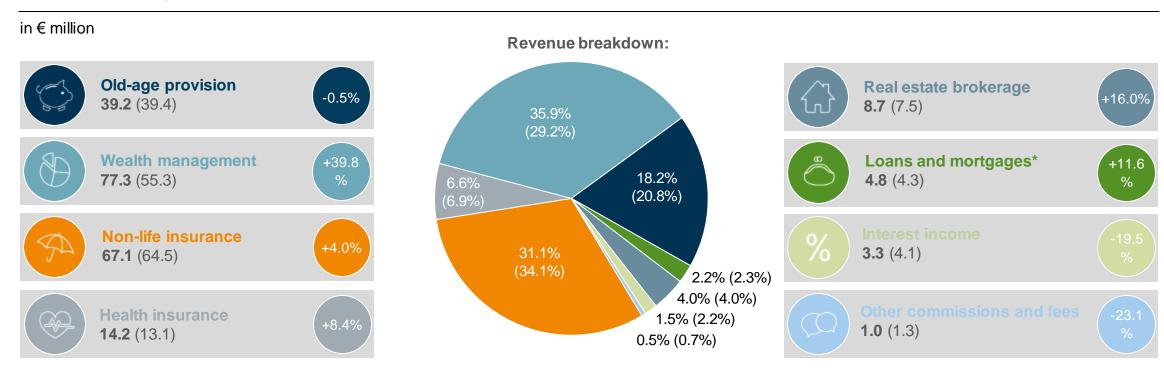
Commission income in the first three months (all segments, excluding old-age provision)





Growth in virtually all fields of consulting

Revenue Q1



Previous year's values in brackets

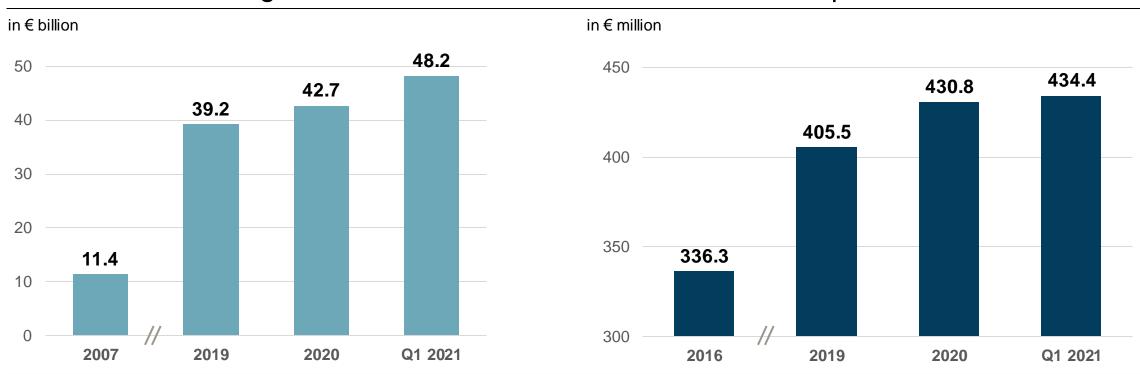


^{*} Excluding MLP Hyp

Positive development of key figures

Assets under management

Non-life insurance portfolio volume



Each as at December 31



Q1: EBIT at € 21.8 million

Income statement

in € million

	Q1 2020	Q1 2021
Total revenue	193.7	221.4
EBIT	10.7	21.8
Finance cost	-0.9	-0.9
EBT	9.8	20.9
Taxes	-2.2	-5.1
Net profit	7.6	15.8
EPS in € (diluted/basic)	0.07	0.15

EBIT Q1 2021:

- Significant increase in performance-linked compensation – marked by an overall positive operational development
- Expenses resulting from remeasurement gains/losses and loan loss provisions fell by € 2.7 million over the same period of the previous year.



Strong balance sheet

Balance sheet overview

in € million	<u>Assets</u>	31.12.2020	31.03.2021
	Intangible assets	178,9	177.4
	Financial assets	197,6	198.4
	Receivables from clients in the banking business	880.6	886.1
	Receivables from banks in the banking business	751.5	635.0
	Other receivables and assets	199,8	240.9
	Cash and cash equivalents	859.0	1,097.5
	Liabilities and shareholders' equity		
	Shareholders' equity	454.0	469.3
	Provisions	115,8	118.9
	Liabilities due to clients in the banking business	2,271.9	2,371.0
	Liabilities due to banks in the banking business	107.5	115.7
	Other liabilities	265.7	308.7
	<u>Total</u>	3,235.0	3,408.1

Equity ratio: 13.8 %

Core capital ratio: 20.2 %

Net liquidity € 219 million

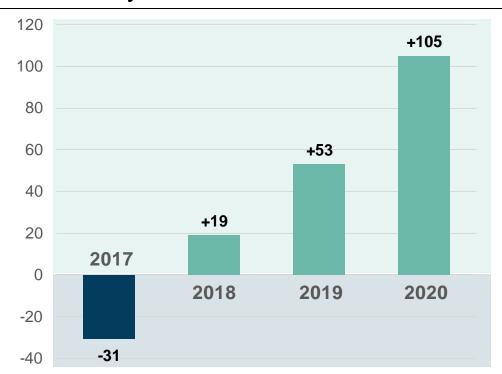


Number of consultants up on the previous year

Number of client consultants

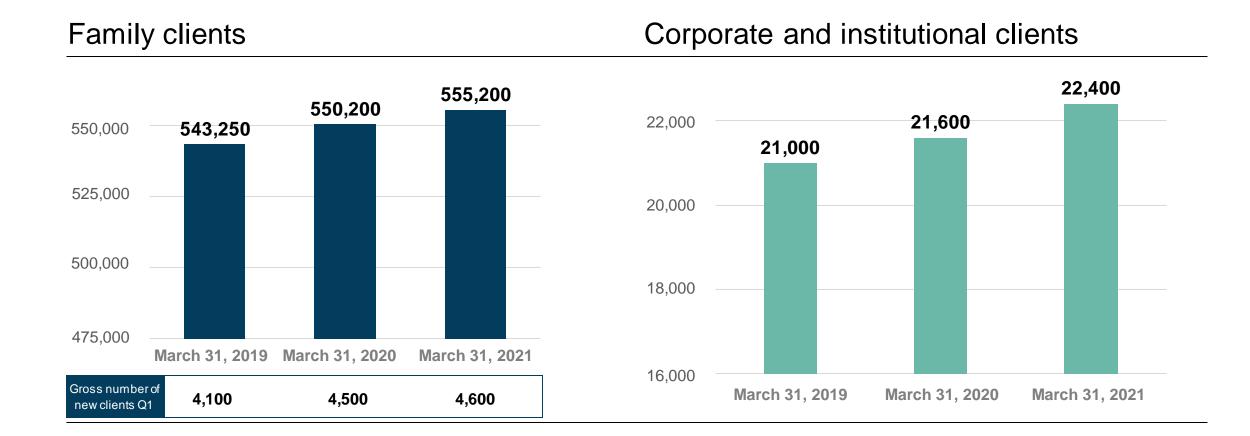
2,300 2,100 1,995 1,700 March 31, 2020 December 31, 2020 March 31, 2021

Year-on-year trend in consultant numbers





Number of family clients increases to 555,200





2021 forecast – EBIT expected in the same high range as the previous year

Qualitative assessment of revenue development Earnings performance (EBIT) in € million very positive: ++, positive: +, neutral: 0, negative: -, very negative: --70 55-61 **Old-age provision** (\pm) 59.4 60 47.1 50 Wealth management 40 Health insurance 30 20 (+)(+) Non-life insurance 10 Loans and (0) 2019 2020 2021e mortgages Stable EBIT anticipated in 2021 following very strong Real estate brokerage development in 2020



Financial calendar 2021 & contact details

MLP Investor Relations

Phone: +49 6222 308 8320

E-Mail: investorrelations@mlp.com

Homepage: www.mlp-se.com/investors

Andreas Herzog, Head of Investor Relations

Email: andreas.herzog@mlp.de

Phone: +49 6221 308 2272

Date	Event
Feb 25, 2021	Annual Analyst Conference and Press Conference
Mar 25, 2021	Publication of the Annual Report for the financial year 2020
May 12, 2021	Publication of the financial results for the first quarter 2021
June 24, 2021	Annual General Meeting (virtual)
Aug 12, 2021	Publication of the financial results for 6M/Q2 2021
Nov 11, 2021	Publication of the financial results 9M/Q3 2021

